

AGENDA ITEM NO: 10

Report To: Inverclyde Integration Joint Date: 29 March 2021

Board Audit Committee

Report By: Louise Long, Corporate Director Report No: VP/LP/038/21

(Chief Officer), Inverclyde Health

& Social Care Partnership

Contact Officer: Vicky Pollock Contact No: 01475 712180

Subject: Inverclyde Integration Joint Board – Directions Update March 2021

1.0 PURPOSE

1.1 The purpose of this report is to provide the Inverclyde Integration Joint Board Audit Committee (IJB Audit) with a summary of the Directions issued by Inverclyde Integration Joint Board (IJB) to Inverclyde Council and NHS Greater Glasgow and Clyde in the period March 2020 to January 2021.

2.0 SUMMARY

2.1 A revised IJB Directions Policy and Procedure was approved by the IJB in September 2020. As part of the agreed procedure, IJB Audit has assumed responsibility for maintaining an overview of progress with the implementation of Directions, requesting a mid-year progress report and escalating key delivery issues to the IJB. This is the first such report and covers the period from March 2020 to January 2021.

3.0 RECOMMENDATIONS

3.1 It is recommended that the Inverclyde Integration Joint Board Audit Committee notes the content of this report.

Louise Long Corporate Director (Chief Officer) Inverclyde HSCP

4.0 BACKGROUND

- 4.1 Directions are the means by which the IJB tells the Health Board and the Council what is to be delivered using the integrated budget, and for Inverclyde IJB to improve the quality and sustainability of care, as outlined in its Strategic Plan and in support of transformational change. A direction must be given in respect of every function that has been delegated to the IJB. Directions are a legal mechanism, the use of directions is not optional for IJBs, Health Boards or Local Authorities, it is obligatory.
- 4.2 A revised IJB Directions Policy and Procedure was approved by the IJB in September 2020. As part of the agreed procedure, IJB Audit has assumed responsibility for maintaining an overview of progress with the implementation of Directions, requesting a mid-year progress report and escalating key delivery issues to the IJB. This is the first such report and covers the period from March 2020 to January 2021.
- 4.3 This report outlines a summary of the Directions issued by the IJB during the period in scope. The report does not provide detail of the Directions' content or commentary on their impacts, as it is considered that this level of oversight is facilitated through the normal performance scrutiny arrangements of the IJB and Inverclyde Health and Social Care Partnership.

5.0 Summary of Directions

- 5.1 A Directions log has been established for the 2020/21 financial year and will continue to be maintained and updated by the Council's Legal Services.
- 5.2 Between March 2020 and January 2021 (inclusive):
 - the IJB has issued 19 Directions:
 - 16 of these were Directions to both the Council and Health Board:
 - 2 of these were Directions to the Council only; and
 - 1 of these were Directions to the Health Board only.
- 5.3 Of the 19 Directions issued by the IJB:
 - 13 remain open (current);
 - 5 are closed and have been superseded; and
 - 1 is complete.
- 5.4 The list of Directions issued by the IJB to Inverclyde Council and NHS Greater Glasgow and Clyde is set out at Appendix 1 of this report.

6.0 PROPOSALS

6.1 It is proposed that the IJB Audit Committee notes this report.

7.0 IMPLICATIONS

Finance

7.1 There are no financial implications arising from this report.

Financial Implications:

One Off Costs

Cost Centre	Budget Heading	Budget Years	Proposed Spend this Report	Virement From	Other Comments					
N/A	N/A	N/A	N/A	N/A	N/A					

Annually Recurring Costs/ (Savings)

Cost Centre	Budget Heading	With Effect from	Annual Net Impact	Virement From (If Applicable)	Other Comments				
N/A	N/A	N/A	N/A	N/A	N/A				

Legal

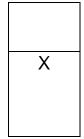
7.2 The IJB is, in terms of Sections 26 to 28 of the Public Bodies (Joint Working) (Scotland) Act 2014, required to direct Inverclyde Council and NHS Greater Glasgow and Clyde to deliver services to support the delivery of the Strategic Plan.

Human Resources

7.3 There are no HR implications arising from this report.

Equalities

- 7.4 There are no equality issues within this report.
- 7.4.1 Has an Equality Impact Assessment been carried out?



YES (see attached appendix)

NO – This report does not introduce a new policy, function or strategy or recommend a change to an existing policy, function or strategy which has a differential impact on any of the protected characteristics. Therefore, no Equality Impact Assessment is required.

7.4.2 How does this report address our Equality Outcomes

There are no Equalities Outcomes implications within this report.

Equalities Outcome	Implications
People, including individuals from the above protected	None
characteristic groups, can access HSCP services.	
Discrimination faced by people covered by the protected	None
characteristics across HSCP services is reduced if not	
eliminated.	
People with protected characteristics feel safe within their	None
communities.	
People with protected characteristics feel included in the	None
planning and developing of services.	
HSCP staff understand the needs of people with different	None
protected characteristic and promote diversity in the work	
that they do.	
Opportunities to support Learning Disability service users	None
experiencing gender based violence are maximised.	
Positive attitudes towards the resettled refugee community	None
in Inverclyde are promoted.	

Clinical or Care Governance

7.5 There are no clinical or care governance issues within this report.

National Wellbeing Outcomes

7.6 How does this report support delivery of the National Wellbeing Outcomes There are no National Wellbeing Outcomes implications within this report.

National Wellbeing Outcome	Implications
People are able to look after and improve their own health	None
and wellbeing and live in good health for longer.	
People, including those with disabilities or long term	None
conditions or who are frail are able to live, as far as	
reasonably practicable, independently and at home or in a	
homely setting in their community	N
People who use health and social care services have	None
positive experiences of those services, and have their	
dignity respected.	N
Health and social care services are centred on helping to	None
maintain or improve the quality of life of people who use	
those services.	
Health and social care services contribute to reducing	None
health inequalities.	
	Niero
People who provide unpaid care are supported to look	None
after their own health and wellbeing, including reducing	
any negative impact of their caring role on their own	
health and wellbeing.	
People using health and social care services are safe	None
from harm.	
People who work in health and social care services feel	None
engaged with the work they do and are supported to	
continuously improve the information, support, care and	
treatment they provide.	
Resources are used effectively in the provision of health	None
and social care services.	

8.0 DIRECTIONS

Direction Required to Council, Health Board or Both

Direction to:					
No Direction Required					
Inverclyde Council					
3. NHS Greater Glasgow & Clyde (GG&C)					
4. Inverclyde Council and NHS GG&C					

9.0 CONSULTATIONS

9.1 The Corporate Director (Chief Officer) and Chief Financial Officer have been consulted in the preparation of this report.

10.0 BACKGROUND PAPERS

10.1 None.

Most Recent Review (Date)	Direction superieded by in war	n odda Bannarou en en en			Direction superceded by in year Financial Monitoring reports				Direction will be superseded by in year subsequent update	Sport on superseded by In year Direction superseded by In year Financial Monitoring reports covid send & funding updates	Direction will be superseded by subsequent update reports			Orection will be superseded by in year subsequent Financial Monitoring reports	Offrection will be superseded by in year subsequent Financial	Monitoring reports Direction will be superseded by fin year subsequent Financial Monitoring second.	nada Buoman		
Service Area	Cocco	A Company of the Comp	1	Children Caroline			Older People OOH Services	Alcohol & Drug Recovery	Designation of the second of t		Commissioning	Childrens Services	Oktrict Nursing		HSCP	Finance		Finance	
Responsible Officer	Olde Rosens Office		rese of MM, Addictions and Homelessness			Head of Health & Community Care	Head of Health & Community Care	, š	bland of the stable & Common Condess	Chef Finance Officer	Head of Stratzey, & Support Services	Head of Children, Families and Criminal Justice	Head of Health & Community Care	Head of Strategy & Support Services	Chet Officer	Chief Finance Officer Chief Finance Officer	100	Chet Finance Officer Chlef Finance Officer	
Unk to UB paper		https://www.inversinde.jpn.uk/		https://www.inverchde.gov.uk/ meetins/documents/33203/09% 2044rd/206 dees.ndf	https://www.invercinde.gov.uk/ mrethas/documents/13202/10% 20Continuing/20Care.pd1	https://www.innetchde.gov.oid/ rmeelines/doomens/13/20/1186 201aleeed/20Months/20/6/3/0 Handlines/2056utten.edf	Private report	Private report	Divine severe	https://www.invertible.apv.uk/ meeting/documens/13336/04% 20%-20Country-019%20Mobelliss ion%20enn.pdf	https://www.inverchde.acs.uk/ meeting/documents/13375/1095 20Unscheduled%20Gae&20Gm mistering%20Pen.pdf	https://www.inverdyde.acv.uk/ meetinas/documents/1325/11% 20Proud%202%20.ere.pdf	https://www.invercinde.gen.uk/ meetings/documens/13377/128 20%200/strict%20%uming%20Wo reforce.pdf	EXTRO // Innoval innet chole approval meetings/cocounterss/13444/05% 20Workforce%s@flan.pdf	meeting/documents/1346/08% 205saffing/Sxcov08x203 paff of https://www.invectode.agu.ul/ meeting/documents/13356/08% 20Financial%20Monitoring%20Pe	port.pdf. https://www.inversivde.gov.uk/ meeting/documents/13555/115s 2009staff/20strateg/520Action% 2009staff/20strateg/520Action%	https://www.invercade.gov.uk/ meeting/documents/13698/06% 20P5%20Monitoring%20Report.p	https://www.inversinds.gov.uk/ meeting/documents/13959/065s 205/nersiat%20Monitoring%20Re poer sof	
Direction Reference ious superseded, revised or revoked		97.0	N/A	4/2	N/A	N/A		N/A	N/A	W/W	N/A	N/A	N/A	N/A	N/A	17.03.2020 UR/16/7020/LA	21.09.2020		
Does this supersede, revise or revoke a previou Direction	NA.		Q.	Š	o v	2			ş	2	Ŷ.	2	Ŷ.	Ŷ.	o N	Yes Superrede No		Yes Superade	
ow Date Status	Mar.23 Simeraded	Circon	Current	Current	Current	Compliated	Current	Current	Updates will be brought back to the Unit regulatify as the Consider proceeds	May-23 Superseded	Updates will be brought back to the UB regularily as the project proceeds Current	Updates will be brought back to the UB regularity as the project proceeds. Current		Aug-23 Current		Nov.20 Superreded		Mar-21 Current	
With Effect From Ravi	17.Mar-20			17-Mar-20				0 17-Mar-20	17-Marc-20	12-May-20	23-Jun-20	23-fun-20	23-Jun-20			22 28 29 20 20 20 20 20 20 20 20 20 20 20 20 20	. 1	25-18n-21	
Dete Issued	17-74-20						17-Mar-20	17-Mer-20	17-Mar-20			23-lur-20	23-Jun-20	24-Aug-20	24-Aug-20	02-d95-12	2	25-18n-21	
Budget Allocated by UB to carry ouf direction(s)	The budget delegated to investrible Council is £52.289m and NHS Geater Glasgow and Chelle is £115.546m as one the sensort.		EB35k over 3 years from Transformation Fund if future funding from Sost Gorf to ADP is not confirmed	£81 & new Hard Edges funding	E122k one off funding from Constituting Care EMR E18k recurringly for running costs of the first to be funded from existing budget.	£125.3k over 18 months	£203.5k to be funded from core budgets from 2020/21 onwards	As detailed in the report - restructure of existing service to be funded from existing budgets	£243k through UB prudential borrowing	As outlined in the report and Appendix 1. E0.450m of 2019/20 and EA.40m of 2020/21 covid 19 costs are expected to be funded at through Scottlah Government Covid-19 funding.	N/A	670k and E40k through the Transformation Fund	£207.3k through District Nursing Employee Costs	At outlined in Appendix A. The budgert deleased to invercivele	Council is ES88,239 and NHS GG&C is ES21,018 as outlined in Appendix A.	At outlined in Appendix 3. At outlined in Appendix A.	a second in American	As outlined in Appendix 5.	
Eunctions Covered by Direction		Pacces of Garyles				Community Care	Health & Community Care	Services	39	nctions outlined within the report and Appendi	450	Dhlaten & Families	Sistrict Nursing.	functions outlined within the report and Appendix	functions outlined within Appendix A of the sort.	All functions outlined in Appendix 3 of the report. All functions outlined in Appendix A of the report.	f emerican actificant in Emander C of the second	if functions outline in Appendix 5 of the report.	
Full Year	Plan Plan	r 12 months to missioned services concepts within	Affocation of 1853s across 3 years from the brandomation for dis support. The the development of a commissioned community recovery half it future funding from the Scottal Government to investrible Acohol and Drug partnership is not.	UB has approved the appointment of two care nevigators Grade 6 posts for 12 months through (Investigle Council to adapt each children's houses to through the for 2 bed tooms and support the development of hybrid core and cluster accommodation linked to Children's residential pervices.	Talketed Montig and Handling Solutions project to be rolled our Li VIVIT gred accouption of the special for the second for the focus of the work and drive this work forward, and to have the capacity to support reviews around moving and handling.	of additional posts required to deliver d service as outlined in the report.		Innertyle Council to oversee the procurement of a replacement Social Work Information system, subject to the Council approving E600,000 Capital funding, on top of the £23,000 aged by the IIB through. Prudental Borrowing.	Innercyde Council and NHS 50.6C (pinity are directed to implement the Cords 19 Mobilisation Plan outlined A within the report and Jopenin 1.	Note the requirement to implement the Unscheduled Gare Commissioning Plan once finalised		Funding provided to support 5 nurses to undertake the Specialist Practitioner Qualification in District Nursing, including backfill costs.	Imerchyle Council and NGS GG&C jointy are directed to implement the requirements of the Workforce from statements of the Workforce from statements of the Workforce from statements as a beyone the temperature widthin XII the associated budget or goldwell in Agencials. A little account and NMS GGAC planty are directed for fill the posts outlined in Section 6.1 of the resort	and within the associated budget also outlined in Percent 6.1. Invertible Council and NHS GGBC jointly are directed to deliver envires in line with the IB's Strangic Plan and within the associated budget outlined in	Appendix 5 Innerchde Council and NH5 GG&C jointy are directed to deliver the actions within the digal investment plan for 3020/21 as outlined in the report and Appendix A, flocidos SWH7 replacement.	Innective Council and NHS GG&C jointly are directed to deliver services in line with the IB's Strategic Plan rind within the associated budget outlined in	Investigate Council and NHS 06.8C, jointly are directed to deliver services in line with the UB's Strategic Plan and with the uses Strategic Plan Appendix D. Appendix S.	
Direction te	Both Council and Health Board			Council only	and Health Board	Both Council and Health Scard		Both Council and Health Board	Both Council and Health Board		Both Council and Health Board		A only	Both Council and Health Board		Both Council and Health Board			1 1 1
Report Title	indicative investivde UB Budget 2020/21	Invercipte Atochol and Drug Recovery Development Update		Mand Edges Scottand Report		Tailored Moving & Handling Solutions	Review of Health & Social Care Out of Hours Services		Social Care Case Management - Mini Competition	Covid-19 Mobilisation Plan	Unscheduled Care Commissioning Plan	Champions Board/Proud2Care	District Nursing Workforce	HSCP Workforce Plan 3020-2024	Health and Social Cere Additional Staffing - Covid 19 Financial Budget Monitoring Report - 2020/21 Period to 30	Harte 2020 - Period 3 HSCP Digital Strategy 2020/21	Financial Budget Monitoring Report - 2020/21 Period to 31 Aumnt 2020, Beriod 5	Financial Budget Monitoring Report 2020/21 - Period to 31 October 2020 - Period 7	
Reference no.	17.03.2020 11Ph672020LA	17.03.3020 18/37/2020/AH	17.03.2020 17.03.2020 UR)17/2020/AH	17.03.2020 118/21/7020/54Ac A	17.03.2020 U8/22/2020/SMc A	17.03.2020 19/31/2020/85	17.03.2020 IIB/29/2020/AS	17.03.2020 IJB/19/2020/AH	17.09.3020 118/32/2020/AS	12.05.2020 IBF38/2020/LA	23.06.2020	23.06.2020 118/45/7020/5Mc A	23.06.2020 IJB/56/2020/DM cc	34.08.2020 118/54/7020/LA	24.08.2020 118/51/2020/LL 21.09.2020	21.09.2020 11.8/68/2020/JA	02.11.20 HR/65/202081		

Other Directions Required to be added to list

MeetingTitleReference23/06/2020Chief Officer ReportIJB/42/2020/LL23/06/2020Support to Care Homes COVIDIJB/46/2020/AS23/06/2020Champions Board/Proud 2 CareIJB/45/2020/SMcA23/06/2020District Nuring WorkforceIJB/50/2020/DMcC24/08/2020LD Redesign - LD Community HubIJB/57/2020/AS

21/09/2020 Update - Technology Enabled Care IJB/63/2020/AS

Direction to:
1. No Direction Required X
2. Inverclyde Council
3. NHS Greater Glasgow & Clyde (GG&C)
4. Inverclyde Council and NHS GG&C